

Managing Relationships

TEAM

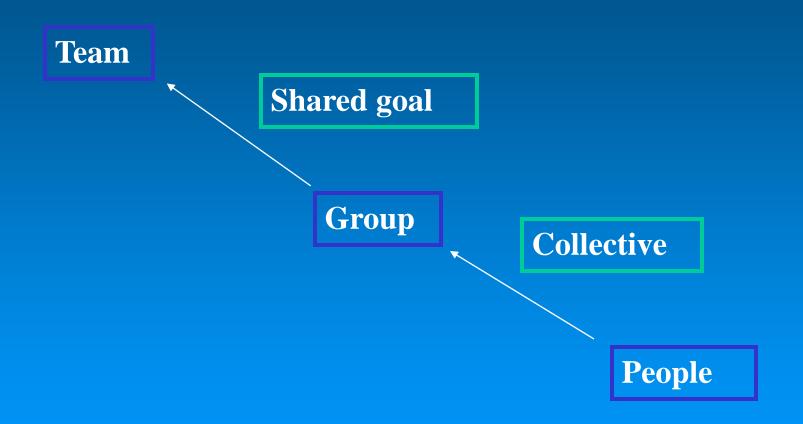
Together



Achieves

More





Group Vs Team

A Bunch of Individuals (Group)

$$1+1+1+1+1=5$$

An Encouraging Winning Team

$$1 \times 2 \times 3 \times 4 \times 5 = 120$$

Good Team has 'GRIP'

- > Goals
- > Roles
- > Interpersonal skills
- > Processes

Task Functions

Positive factors

- Goal setting
- Planning
- Organizing
- Executing
- Reporting

Negative factors

- Delay in execution
- Not following the instructions
- Roles not clarified
- Not giving resources
- Not communicating

Relationship functions

Positive factors

- Motivation
- Appreciation
- Coordination
- Empathic
- Motivate
- Share
- Bringing in FUN

Negative factors

- Passive
- Domination
- Back biting
- not willing to listen
- Unwarranted pleasing
- Rejecting others' ideas irrationally
- Closed to ideas

FOCUS BELIEVE ACHIEVE

Skill-Will Matrix

- Introduced by Max Landsberg in his book, *The Tao of Coaching*.
- Skill depends on experience, training and understanding.
- Will depends on desire to achieve, incentives, security and confidence.

HIGH WILL

Willing Followers

Advocates

LOW SKILL

Resisters

Blockers

LOW WILL

HIGH SKILL

Low Skill, High Will WILLING FOLLOWERS

- Guide / Coach
- Support / Handhold
- Advise / Encourage

High Skill, High Will ADVOCATES

- Delegate
- Empower
- Invest

Will: Know How

Low Skill, Low Will RESISTORS

- Direct
- Supervise
- Regulate

High Skill, Low Will BLOCKERS

- Excite / Resolve
- Mentor / Elevate
- Motivate / Enrich

Skill: Know How



INSPIRE

Give them something to get excited about

DELEGATE

Give them autonomy and authority



D

SKILL



Low

DIRECT

Give them specific directions

COACH

Give them guidance and coaching



C

1

WILL

High

Low Skill, Low Will: Direct

- Be clear regarding expected outcomes / goals
- Set clear rules, methods, structures and deadlines
- Check for understanding
- Identify and provide required training
- Check in frequently, and provide periodic feedback

Low Skill, High Will: Guide

- Discuss why task is important and why that employee is best choice
- Give responsibility and authority because employee is competent
- Check in frequently, and provide periodic feedback

High Skill, Low Will: Excite

- Be clear regarding methods and expected outcomes (goals)
- Structure tasks to minimize risks
- Check in frequently, and provide periodic feedback
- Identify and provide required training.
- Accept early mistakes as stepping stones

High Skill, High Will: Delegate

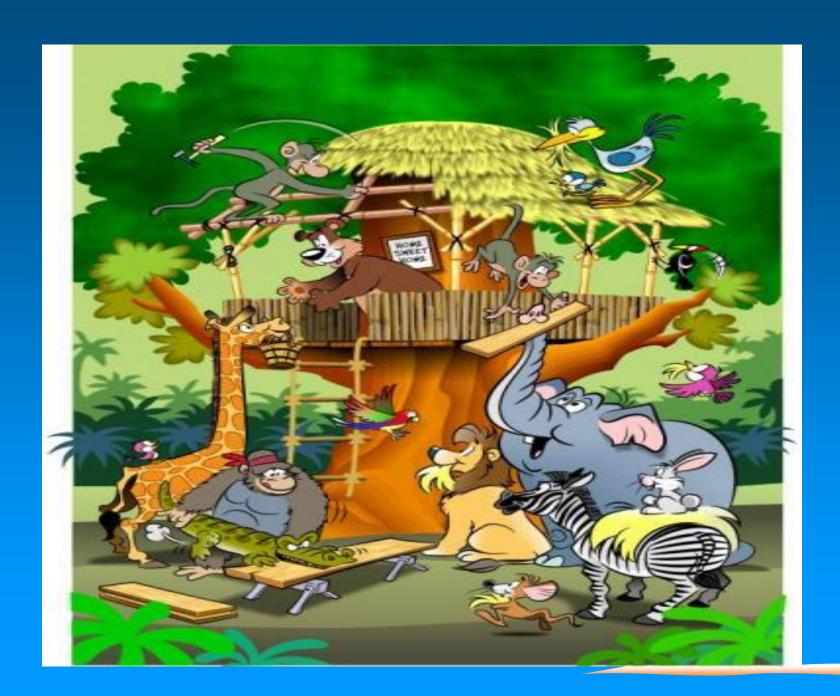
- Be clear regarding expected outcomes / goals
- Involve in decision-making; give responsibility and authority
- Frequently ask employee for opinions
- Check for understanding, and provide feedback when required
- Ask for check-ins at key milestones, or when employee has questions

High Performance Team ...

- 1. Clearly states its mission and goals
- 2. Operates creatively
- 3. Focuses on results
- 4. Clarifies roles and responsibilities
- 5. Is well-organized
- 6. Builds upon individual strengths

High Performance Team...

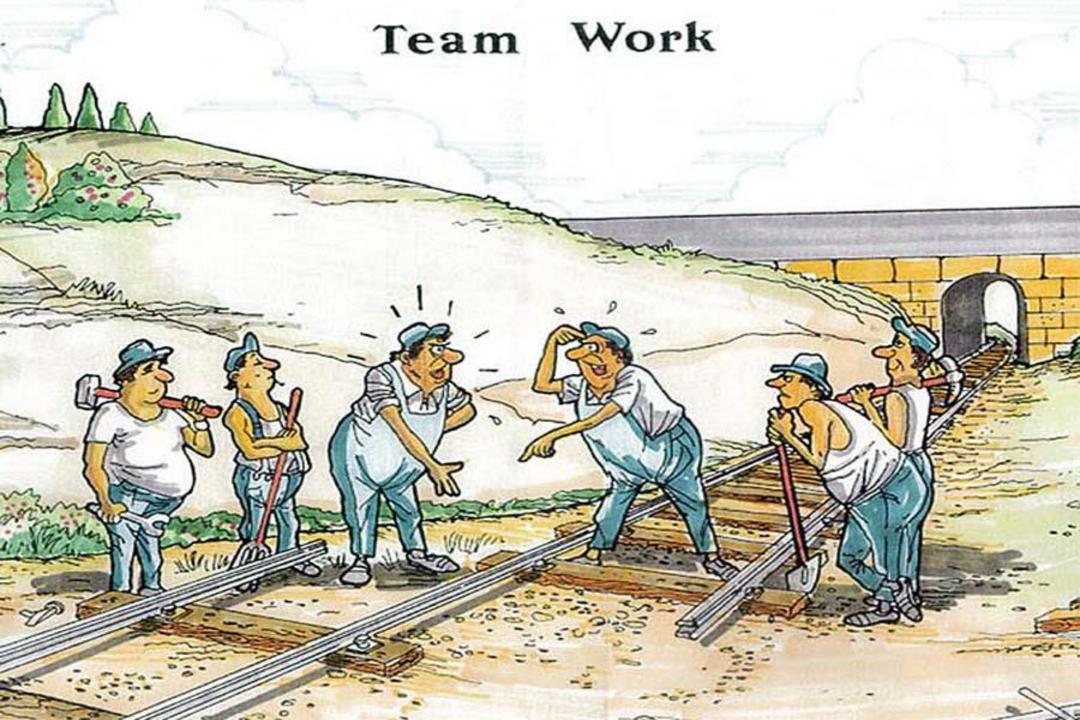
- 7. Supports leadership and each other
- 8. Develops team climate
- 9. Resolves disagreements
- 10. Communicates openly
- 11. Makes objective decisions
- 12. Evaluates its own effectiveness



Encouragement-



The Key to Building the Best Team





The Best Teams Include,



Rather Than Exclude, Teammates

The Best Teams Have,



A Mutually Determined Shared Focus

Team Work: A Story Without Words

ShareFunnyPictures.com

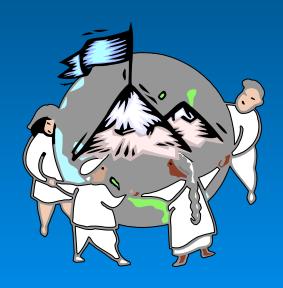


The Best Teams Center on What's Right with Each Other,

Rather than *What's wrong* with each other



The Best Teams Face,



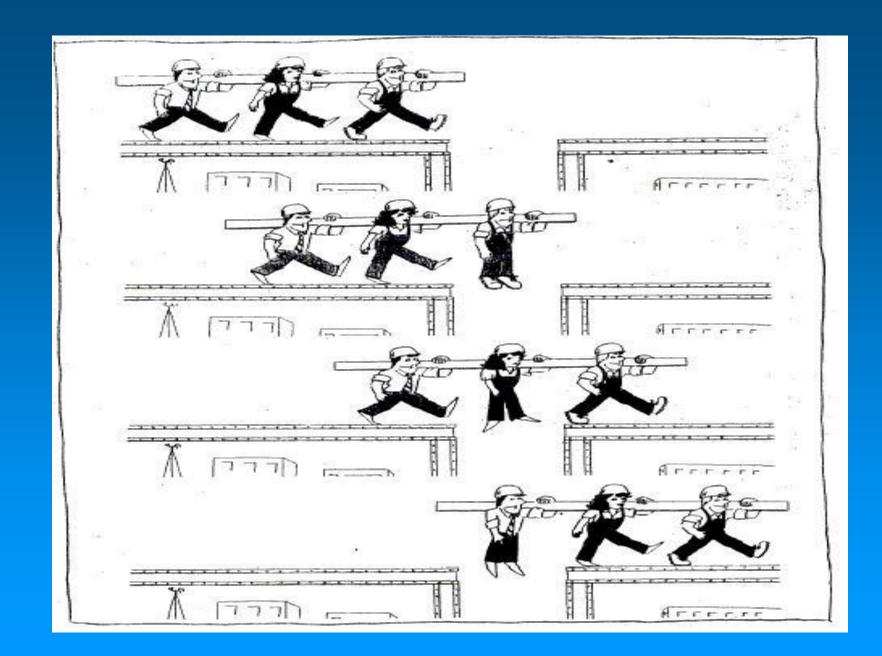
Difficult Situations Together



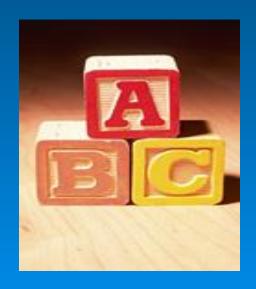
The Best Teams Proceed,



as If Problems Have Solutions



The Best Teams Emphasize,

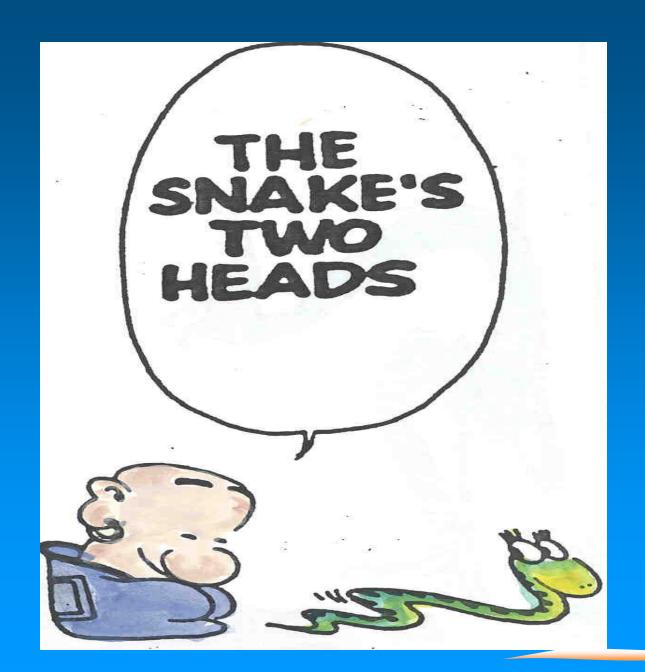


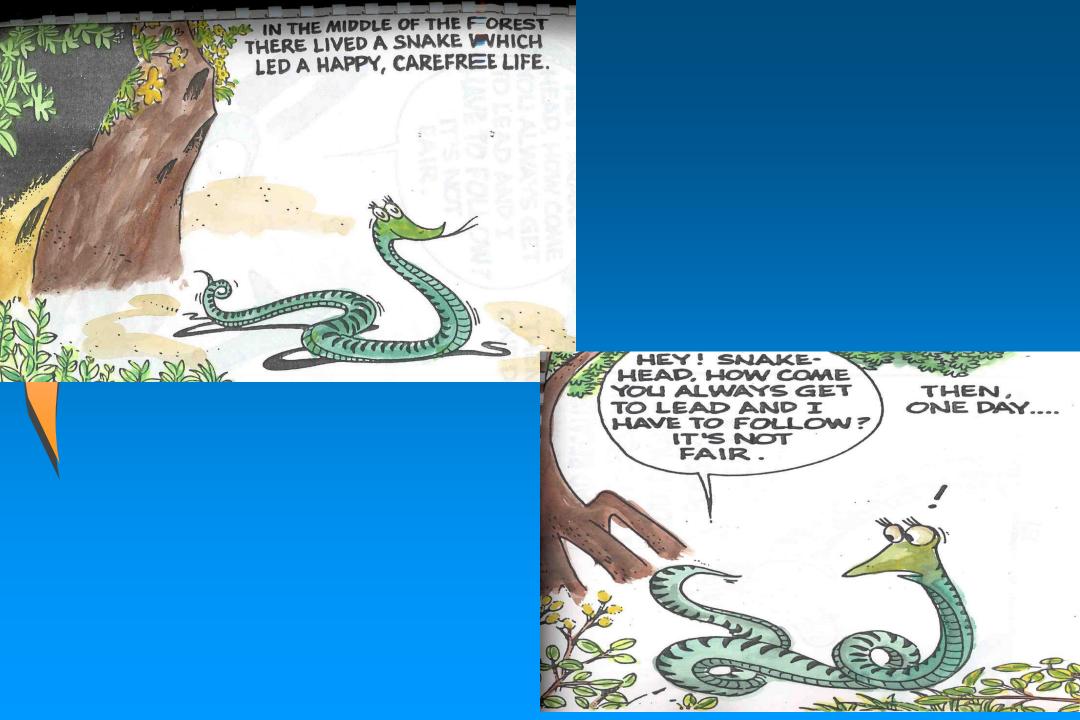
Effort, Improvement and Progress

If the Team Succeeds,



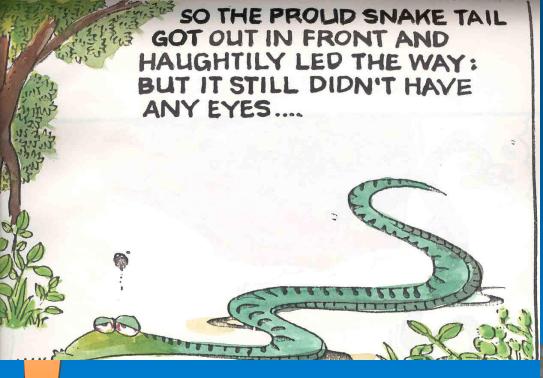
...so do YOU















Thank You